## **Our Vision for the Future**



## Corporate Plan 2020-2023

	O.	orporate Plan Zuzu-			
	Sound Financial Management	Improving Transport	Housing	Cleaner, Greener East Cambridgeshire	Social & Community Infrastructure
Promises	<ul> <li>Keep Council Tax and fees low; keep delivering great services</li> <li>Be more commercial, but within reason: 'commercial for community "</li> <li>Ensure developer contributions are used effectively to maximise community benefit</li> <li>Maximise the benefits of devolution for all our residents, businesses and visitors within East Cambridgeshire</li> <li>Continue service reviews to minimise bureaucracy, duplication and increase efficiency</li> </ul>	<ul> <li>Support better bus services: more frequent, more rural routes</li> <li>Improve the East Cambs Strategic Cycle/Footpath Network</li> <li>Support the A14/A142 junction upgrade at Exning</li> <li>Support the A10 dualling project, including an off road cycle path from Ely to Cambridge, a segregated pedestrian/cycle crossing near the BP roundabout, and junction improvements</li> <li>Support Soham Railway Station – phase 1 delivery beginning September 2020</li> <li>Work with Suffolk County Council to improve rail connectivity and frequency in the south of the district</li> <li>Work to retain road access in the Ely North railway junction upgrade</li> <li>Keep free car parking in our city and town centre car parks</li> <li>Seek land to further extend car parking at Angel Drove/The Dock</li> </ul>	<ul> <li>Continue to support existing Community Land Trusts across the district</li> <li>Encourage communities to set up new Community Land Trusts</li> <li>Deliver new homes at the Princess of Wales (PoW) site in Ely - with the CLT homes being reserved for local working people</li> <li>Begin delivery of Kennett Garden Village</li> <li>Work with the Combined Authority to deliver £100k homes</li> <li>Continue to secure well designed high quality places to live, including seeking developer contributions for open spaces, and walking and cycling infrastructure</li> </ul>	<ul> <li>Aim for a consistent 65% recycling rate, with the help of our residents</li> <li>Continue to clamp down on fly-tipping, graffiti and litter and prosecute where there is evidence to do so</li> <li>Deliver a great street cleaning service</li> <li>Continue our Purge on Plastics campaign - to reduce single use plastics and encourage others across the district to do the same</li> <li>Support the Doubling Nature campaign</li> <li>Expand Ely Country Park</li> <li>Implement the Council's Environment and Climate Change Strategy &amp; Action Plan (EnvPlan)</li> <li>To positively engage in the Future Parks Accelerator Programme (FPA)</li> </ul>	<ul> <li>Continue to run a great homelessness prevention service</li> <li>Support the delivery of a new hospital at the Princess of Wales site in Ely, including a full Local Urgent Care Service and new GP provision</li> <li>Implement the Market Town Strategies in Littleport, Ely and Soham - funded by the Combined Authority, worked up locally</li> <li>Support improvements to sporting and leisure facilities</li> <li>Develop &amp; deliver a post COVID19 recovery plan with an emphasis on rejuvenating the District's economy, businesses and tourism</li> <li>Review the Council's approach to the response phase of COVID 19</li> <li>Work with delivery partners to secure superfast broadband for our District</li> </ul>
Our Commitment in 2020/21	<ul> <li>East Cambs Trading Company and East Cambs Street Scene will deliver their Business Plans to meet the Council's commitment to deliver its Medium Term Financial Strategy and protect and invest in priority services</li> <li>Implement a Commercial Waste collection pilot service in Ely and Littleport when the opportunity arises</li> <li>Continue to engage positively with the Combined Authority to ensure the District receives the maximum available benefit</li> <li>Service Leads to continue to review their service, eradicate waste and duplication and increase efficiency</li> </ul>	<ul> <li>Produce a detailed bus service plan for consideration by the Combined Authority</li> <li>Identify the current 'gaps' in the Cycle/Footpath network across the district and work with partners to submit bids for funding to improve the network over time</li> <li>Work with the Combined Authority and local agencies to support improvements to the A14/A142 junction at Exning</li> <li>Work positively with the Combined Authority to progress Phase 2 of Soham Railway Station, including determining the Prior Approval Planning Application</li> <li>Work with partners to push for improvements to the eastern section of the East West Rail Link</li> <li>Release £150k CIL to the Lancaster Way Roundabout Improvements</li> <li>Work with partners to push for a half hourly passenger rail service from Ipswich to Cambridge, by addressing line and junction constraints</li> <li>Continue to support the Ely Area Capacity Enhancements as long as it includes a road solution at Queen Adelaide</li> <li>Continue to seek opportunities to increase the commuter car parks in Ely</li> </ul>	<ul> <li>Work with communities and the Combined Authority across the district to establish and develop new Community Land Trusts</li> <li>Continue refurbishment works at the PoW Ely site and deliver 15 affordable shared ownership homes</li> <li>Submit a planning application for Phase 2 of the PoW Ely Site which will secure at least 30% affordable housing and seek ways to increase this percentage</li> <li>Finalise a model for the delivery of Kennett Garden Village</li> <li>Identify further site opportunities for £100k homes</li> <li>Adopt supplementary planning documents (SPDs): Custom &amp; Self Build SPD and Natural Environment SPD</li> <li>Develop new SPDs: Developer Contributions SPD; Design Guide SPD; Climate Change SPD</li> <li>Seek to secure planning permission for redevelopment of the Paradise Pool site in Ely</li> </ul>	<ul> <li>Continue the Michael Recycle campaign, inc education in schools across the District and targeting of areas with low rates of recycling</li> <li>Work with Government and RECAP to be ready for changes to waste and recycling services - on going but delayed by Gov due to COVID 19</li> <li>Support East Cambs Street Scene to achieve stretch targets for street cleaning</li> <li>Continue to deliver the actions in the Purge on Plastics campaign</li> <li>Adopt the Natural Environment SPD</li> <li>Develop the Climate Change SPD</li> <li>Work with local stakeholders to design the Country Park expansion</li> <li>Encourage residents to contribute to the EnvPlan Ideas Forum</li> <li>Deliver the 20 pledges in the EnvPlan within 12 months</li> <li>Develop EnvPlan actions for 2021/22 and provide regular updates on progress to Members and Residents</li> </ul>	<ul> <li>Work with local leisure trusts to develop performance improvement plans</li> <li>Allocate resources to assist the NHS in a capital bid for redevelopment of the PoW Hospital</li> <li>Achieve Gold Standard for housing</li> <li>Submit a bid to the CPCA to support the implementation plan of the Ely, Littleport and Soham Masterplans</li> <li>Set up a Covid 19 Member working party with a focus on an environmentally, socially &amp; economically sustainable recovery</li> <li>Review the Council's new working practices since Covid 19 and adopt permanently where appropriate</li> <li>Work and encourage Members and Parish Councils to keep their_Covid 19 community spirit alive</li> <li>Lobby Government so that East Cambs can be included in next round of broadband investment</li> <li>Support leisure providers to bid to Government and other organisations for post Covid 19 funding support</li> </ul>